



Memorandum

TO:	Ministry of Health and Long-Term Care
FROM:	Ian W. Delaney
RE:	Conflict of Interest Compliance FY2018
DATE:	March 28, 2018

Re. Conflict of Interest Compliance

I hereby attest to the following, pursuant to the obligation set out in article 13.3 of the Performance Agreement and for the period from April 1, 2017 to March 31, 2018:

- 1) I have received annual declarations from the board members and executives of Ornge, confirming that they have reviewed the Conflict of Interest Policies and that they have complied with the policies for the period in question.
- 2) I will cause this attestation to be posted to the Ornge web-site prior to June 1, 2018.

Dated at this day of March 28, 2018.

A handwritten signature in blue ink, appearing to read "Ian W. Delaney".

Ian W. Delaney
Chairman