

TO	:	The Board of Directors of Ornge (the "Board")
FROM	:	Dr. Homer Tien Chief Executive Officer Ornge
DATE	:	June 13, 2025
RE	:	April 1, 2024 – March 31, 2025 (the "Applicable Period")

On behalf of Ornge, I attest to:


- The completion and accuracy of Ornge's reports on the use of consultants as defined in the BPSAA
- Ornge's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds
- Ornge's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet
- Ornge's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet
- Ornge's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet

during the Applicable Period.

In making this attestation, I have exercised the care and diligence that would reasonably be expected of a Chief Executive Officer in these circumstances, including making due inquiries of Ornge staff that have knowledge of these matters.


I further certify that any material exceptions to this attestation are documented in the attached Attestation Schedule.

Dated this 30th day of June, 2025.

DocuSigned by:

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By: Wade Durham, Chief Operating Officer and Deputy CEO
For: Dr. Homer Tien, Chief Executive Officer, Ornge

I certify that this attestation was approved by the Board of Directors of Ornge on June 24, 2025.

Signed by:

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Ian W. Delaney
Chair of the Board
Ornge

ATTESTATION SCHEDULE

1. Exceptions to the completion and accuracy of reports on the use of consultants as defined in the BPSAA.

No known exceptions

2. Exceptions to Ornge's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds.

No known exceptions

3. Exceptions to Ornge's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet.

No known exceptions

4. Exceptions to Ornge's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet.

No known exceptions

5. Exceptions to Ornge's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.

No known exceptions