

TO	:	The Board of Directors of Ornge (the "Board")
FROM	:	Dr. Homer Tien Chief Executive Officer Ornge
DATE	:	June 22, 2021
RE	:	April 1, 2020 – March 31, 2021 (the "Applicable Period")

On behalf of Ornge, I attest to:

- The completion and accuracy of Ornge's reports on the use of consultants as defined in the BPSAA
- Ornge's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds
- Ornge's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet
- Ornge's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet
- Ornge's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet

during the Applicable Period.

In making this attestation, I have exercised the care and diligence that would reasonably be expected of a Chief Executive Officer in these circumstances, including making due inquiries of Ornge staff that have knowledge of these matters.

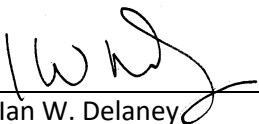
I further certify that any material exceptions to this attestation are documented in the attached Attestation Schedule.

Dated at Toronto, Ontario this 22nd day of June, 2021.



Dr. Homer Tien
Chief Executive Officer
Ornge

I certify that this attestation has been approved by the Board of Directors of Ornge on this 22nd day of June, 2021.



Ian W. Delaney
Chair of the Board
Ornge

ATTESTATION SCHEDULE

1. Exceptions to the completion and accuracy of reports on the use of consultants as defined in the BPSAA.
No known exceptions
2. Exceptions to Ornge's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds.
No known exceptions
3. Exceptions to Ornge's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet.
No known exceptions
4. Exceptions to Ornge's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet.
No known exceptions
5. Exceptions to Ornge's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.
No known exceptions.

The COVID-19 pandemic continues to impact our organization in many ways. Ornge took part in two significant initiatives: Operation Remote Immunity and Surge Response. These initiatives did require procurement and sourcing that was done in an immediate and urgent fashion.

The Broader Public Sector (BPS) Directive makes allowances for certain types of procurements which may be excepted from the normal competitive process, in relevant part, as follows:

“Organizations may conduct non-competitive procurement in the circumstances listed below (also known as single-source situations); provided that they do not do so for the purposes of avoiding competition between suppliers or to discriminate against suppliers: where an unforeseeable situation of urgency exists and the goods or services cannot be obtained in time by means of open procurement procedures.” This can be found in Section 10.3.4.2.1 – Single Sourcing of the BPS Directive.