

TO	:	The Board of Directors of Ornge (the "Board")
FROM	:	Dr. Homer Tien Chief Executive Officer Ornge
DATE	:	May 22, 2026
RE	:	April 1, 2025 – March 31, 2026 (the "Applicable Period")

On behalf of Ornge, I attest to:

- The completion and accuracy of Ornge's reports on the use of consultants as defined in the BPSAA
- Ornge's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds
- Ornge's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet
- Ornge's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet
- Ornge's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet

during the Applicable Period.

In making this attestation, I have exercised the care and diligence that would reasonably be expected of a Chief Executive Officer in these circumstances, including making due inquiries of Ornge staff that have knowledge of these matters.

I further certify that any material exceptions to this attestation are documented in the attached Attestation Schedule.

Dated at Toronto, Ontario this 23 day of June, 2026.

DocuSigned by:
Homer Tien
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Dr. Homer Tien
Chief Executive Officer
Ornge

I certify that this attestation has been approved by the Board of Directors of Ornge on this 23 day of June, 2026.

Signed by:
Ian W. Delaney
C27957AB4DEB4E8...

Ian W. Delaney
Chair of the Board
Ornge

ATTESTATION SCHEDULE

1. Exceptions to the completion and accuracy of reports on the use of consultants as defined in the BPSAA.

No known exceptions

2. Exceptions to Ornge's compliance with the prohibition in section 4 of the BPSAA on engaging lobbyist services using public funds.

No known exceptions

3. Exceptions to Ornge's compliance with the expense claims directive issued under section 10 of the BPSAA by the Management Board of Cabinet.

No known exceptions

4. Exceptions to Ornge's compliance with the perquisites directive issued under section 11.1 of the BPSAA by the Management Board of Cabinet.

No known exceptions

5. Exceptions to Ornge's compliance with the procurement directive issued under section 12 of the BPSAA by the Management Board of Cabinet.

7.2.18 – Term of Agreement Modifications

Excerpt: Extending the term of agreement beyond that set out in the competitive procurement document amounts to non-competitive procurement where the extension affects the value and/or stated deliverables of procurement.

Contract with MTS provider in Sudbury was extended beyond the term originally posted in RFQ by three additional months, from October 2025 to January 2026, allowing for the completion of the new RFQ process. Above MTS provider bid in the new RFQ and was selected as one of the winners.

Remedy: One-time incident caused by unexpected delays in RFQ process. Ornge Procurement to review new procurements posting timelines to allow for the possibility of process delays.

7.2.21 – Non-Competitive Procurement

Excerpt: Organizations should employ a competitive procurement process to achieve optimum value for money. It is recognized, however, that special circumstances may require Organizations to use non-competitive procurement.

Mental Health SA Carrier in Thunder Bay procurement was conducted as an invitational procurement and not a competitive procurement in July 2025, pending opening of province-wide RFP for Charter Air Ambulance

Remedy: SA Mental Health Carrier services are tendered in open competitive procurement RFP 562862 Charter Air Ambulance Services in Ontario, posted on the market on April 1, 2026.